Pivot Charter School North Valley School Accountability Report Card Reported Using Data from the 2016-17 School Year Published During 2017-18

By February 1 of each year, every school in California is required by state law to publish a School Accountability Report Card (SARC). The SARC contains information about the condition and performance of each California public school. Under the Local Control Funding Formula (LCFF) all local educational agencies (LEAs) are required to prepare a Local Control and Accountability Plan (LCAP), which describes how they intend to meet annual school-specific goals for all pupils, with specific activities to address state and local priorities. Additionally, data reported in an LCAP is to be consistent with data reported in the SARC.

- For more information about SARC requirements, see the California Department of Education (CDE) SARC Web page at http://www.cde.ca.gov/ta/ac/sa/.
- For more information about the LCFF or LCAP, see the CDE LCFF Web page at http://www.cde.ca.gov/fg/aa/lc/.
- For additional information about the school, parents/guardians and community members should contact the school principal or the district office.

DataQuest

DataQuest is an online data tool located on the CDE DataQuest Web page at http://dq.cde.ca.gov/dataquest/ that contains additional information about this school and comparisons of the school to the district and the county. Specifically, DataQuest is a dynamic system that provides reports for accountability (e.g., test data, enrollment, high school graduates, dropouts, course enrollments, staffing, and data regarding English learners).

Internet Access

Internet access is available at public libraries and other locations that are publicly accessible (e.g., the California State Library). Access to the Internet at libraries and public locations is generally provided on a first-come, first-served basis. Other use restrictions may include the hours of operation, the length of time that a workstation may be used (depending on availability), the types of software programs available on a workstation, and the ability to print documents.

About This School

Contact Information (School Year 2017-18)

School Contact Information				
School Name	Pivot Charter School North Valley			
Street	1350 E. 9th Street Suite 150			
City, State, Zip	Chico, CA 95928			
Phone Number	530-636-4479			
Principal	Jayna Gaskell			
E-mail Address	jgaskell@pivotcharter.org			
Web Site	www.pivotnorthvalley.com			
CDS Code	04 61457 0125252			

District Contact Information			
District Name	Pivot Charter School North Valley		
Phone Number	(530)533-3833		
Superintendent	Josh Peete		
E-mail Address	jpeete@gfusd.org		
Web Site	http://gfusd.org		

School Description and Mission Statement (School Year 2017-18)

The Mission of Pivot Charter Schools is to instruct students in grades 6-12 through a rigorous online educational platform supported by site based class offerings and individualized attention. The unique educational program coupled with flexible scheduling and a caring environment provides students the skills, confidence and motivation to lead a successful and productive life in the 21st century.

Pivot Charter School offers a unique and customized tuition- free public education for students in grades 6-12. Our program allows students to access their courses from the comfort of their own home or from our safe and welcoming facility five days a week. The students at Pivot Charter Schools come from a wide range of backgrounds. They come for advanced placement courses, flexibility in scheduling, one-on-one attention, small group learning, to make up credits and to graduate early as well as to take college courses. The diversity of our student body is one of the things that makes the Pivot experience unique.

Pivot Charter Schools recognize that students working online and in independent study must have a significant level of independence or support at home in order to be successful. And not all students have that self-motivation, support or independence. Therefore, Pivot has developed onsite programs to support those students in meeting their educational goals using the online curriculum. Students can participate in electives such as learning lab, music, journalism, science lab, Spanish, and PE at most sites. Every campus offers weekly Fun Fridays and field trips.

PIVOT CHARTER SCHOOLS IS FOUNDED IN THE FOLLOWING CORE BELIEFS:

- Successful schools are student centered, not adult centered.
- When focus on changing students' lives, one can't go wrong.
- A teacher's role is to have frequent, supportive yet motivating communication with students.
- · Students' academic performance is greater when they have the influence of a positive adult in their lives.
- Schools must show how much they care about students.
- Educators should have warrior spirit, a servant's heart, and a fun loving attitude in serving students.
- Education needs to provide more options, not less.
- The goal is that students learn; how we get there should be as unique as every student.
- Technology is our friend and should play a crucial role in educating students.

Student Enrollment by Grade Level (School Year 2016-17)

Grade Level	Number of Students
Grade 6	4
Grade 7	8
Grade 8	15
Grade 9	14
Grade 10	17
Grade 11	21
Grade 12	13
Total Enrollment	92

Student Enrollment by Group (School Year 2016-17)

Student Group	Percent of Total Enrollment			
Black or African American	0			
American Indian or Alaska Native	3.3			
Asian	2.2			
Filipino	0			
Hispanic or Latino	16.3			
Native Hawaiian or Pacific Islander	0			
White	71.7			
Two or More Races	4.3			
Socioeconomically Disadvantaged	53.3			
English Learners	1.1			
Students with Disabilities	13			
Foster Youth	0			

A. Conditions of Learning

State Priority: Basic

The SARC provides the following information relevant to the State priority: Basic (Priority 1):

- Degree to which teachers are appropriately assigned and fully credentialed in the subject area and for the pupils they are teaching;
- · Pupils have access to standards-aligned instructional materials; and
- School facilities are maintained in good repair.

Teacher Credentials

T		District		
Teachers	2015-16	2016-17	2017-18	2017-18
With Full Credential	4	4	6	
Without Full Credential	0	0	0	
Teaching Outside Subject Area of Competence (with full credential)	0	0	0	

Teacher Misassignments and Vacant Teacher Positions

Indicator	2015-16	2016-17	2017-18
Misassignments of Teachers of English Learners	0	0	0
Total Teacher Misassignments *	0	0	0
Vacant Teacher Positions	0	0	0

Note: "Misassignments" refers to the number of positions filled by teachers who lack legal authorization to teach that grade level, subject area, student group, etc.

^{*} Total Teacher Misassignments includes the number of Misassignments of Teachers of English Learners.

Quality, Currency, Availability of Textbooks and Instructional Materials (School Year 2017-18)

Year and month in which data were collected: 6/2015

Subject	Textbooks and Instructional Materials/ Year of Adoption	From Most Recent Adoption?	Percent of Students Lacking Own Assigned Copy
Reading/Language Arts	2017	Yes	0%
Mathematics	2014	Yes	0%
Science	2014	Yes	0%
History-Social Science	2014	Yes	0%
Foreign Language	2014	Yes	0%
Health	2014	Yes	0%
Visual and Performing Arts	2014	Yes	0%

School Facility Conditions and Planned Improvements (Most Recent Year)

North Valley:

Pivot Charter School North Valley is an independent study charter school not required to complete the FIT. Upon doing our own facilities inspection we have the following information: new paint, carpet, drinking fountains, bathroom fixtures, as well as new furniture installed in September of 2014. Pivot enlists the services of a professional cleaning crew once a week for janitorial service. Pivot Charter School North Valley's resource center is new and not in need of any repairs. Fire and Safety standards are met with the California Fire Code Adopted 2017. We have our Carpets cleaned twice a year. Pivot Charter School needs no repairs at this time (electrical, structural).

School Facility Good Repair Status (Most Recent Year)

Using the most recently collected FIT data (or equivalent), provide the following:

- Determination of repair status for systems listed
- Description of any needed maintenance to ensure good repair
- The year and month in which the data were collected
- The overall rating

School Facility Good Repair Status (Most Recent Year) Year and month of the most recent FIT report: N/A						
Contain linear attack	Repair Status			Repair Needed and		
System Inspected	Good	Fair	Poor	Action Taken or Planned		
Systems: Gas Leaks, Mechanical/HVAC, Sewer	Х					
Interior: Interior Surfaces	Х					
Cleanliness: Overall Cleanliness, Pest/ Vermin Infestation	Х					
Electrical: Electrical	Х					
Restrooms/Fountains: Restrooms, Sinks/ Fountains	Х					
Safety: Fire Safety, Hazardous Materials	Х					
Structural: Structural Damage, Roofs	Х					

School Facility Good Repair Status (Most Recent Year) Year and month of the most recent FIT report: N/A							
System Inspected	Repair Status			Repair Needed and			
System inspected	Good	Fair	Poor	Action Taken or Planned			
External: Playground/School Grounds, Windows/ Doors/Gates/Fences	Х						

Overall Facility Rating (Most Recent Year)

Year and month of the most recent FIT report: N/A							
	Exemplary	Good	Fair	Poor			
Overall Rating	Х						

B. Pupil Outcomes

State Priority: Pupil Achievement

The SARC provides the following information relevant to the State priority: Pupil Achievement (Priority 4):

- Statewide assessments (i.e., California Assessment of Student Performance and Progress [CAASPP] System, which includes the Smarter Balanced Summative Assessments for students in the general education population and the California Alternate Assessments [CAAs] for English language arts/literacy [ELA] and mathematics given in grades three through eight and grade eleven. Only eligible students may participate in the administration of the CAAs. CAAs items are aligned with alternate achievement standards, which are linked with the Common Core State Standards [CCSS] for students with the most significant cognitive disabilities); and
- The percentage of students who have successfully completed courses that satisfy the requirements for entrance to the University of California and the California State University, or career technical education sequences or programs of study.

CAASPP Test Results in English Language Arts/Literacy (ELA) and Mathematics for All Students Grades Three through Eight and Grade Eleven

	Percent of Students Meeting or Exceeding the State Standards (grades 3-8 and 11)						
Subject	Sch	ool	District		State		
	2015-16	2016-17	2015-16	2016-17	2015-16	2016-17	
English Language Arts/Literacy (grades 3-8 and 11)	52	44	27	30	48	48	
Mathematics (grades 3-8 and 11)	21	17	24	18	36	37	

Note: Percentages are not calculated when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

CAASPP Test Results in ELA by Student Group

Grades Three through Eight and Grade Eleven (School Year 2016-17)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded
All Students	61	44	72.13	44.19
Male	36	25	69.44	41.67
Female	25	19	76	47.37
American Indian or Alaska Native				
Asian				
Hispanic or Latino			-	
White	46	34	73.91	48.48

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded
Two or More Races				
Socioeconomically Disadvantaged	38	25	65.79	33.33
English Learners				

Note: ELA test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3—Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

CAASPP Test Results in Mathematics by Student Group Grades Three through Eight and Grade Eleven (School Year 2016-17)

Student Group	Total Enrollment	Number Tested	Percent Tested	Percent Met or Exceeded
All Students	61	42	68.85	16.67
Male	36	25	69.44	8
Female	25	17	68	29.41
American Indian or Alaska Native				
Asian				
Hispanic or Latino			1	1
White	46	32	69.57	18.75
Two or More Races			1	-
Socioeconomically Disadvantaged	38	23	60.53	8.7
English Learners			-	-
Students with Disabilities	12	9	75	11.11

Note: Mathematics test results include the Smarter Balanced Summative Assessment and the CAA. The "Percent Met or Exceeded" is calculated by taking the total number of students who met or exceeded the standard on the Smarter Balanced Summative Assessment plus the total number of students who met the standard (i.e., achieved Level 3—Alternate) on the CAAs divided by the total number of students who participated in both assessments.

Note: Double dashes (--) appear in the table when the number of students is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The number of students tested includes all students who participated in the test whether they received a score or not; however, the number of students tested is not the number that was used to calculate the achievement level percentages. The achievement level percentages are calculated using only students who received scores.

CAASPP Test Results in Science for All Students

Grades Five, Eight, and Ten

	Percent of Students Scoring at Proficient or Advanced								
Subject	Sch	ool	Dist	rict	State				
	2014-15	2015-16	2014-15	2015-16	2014-15	2015-16			
Science (grades 5, 8, and 10)		40	28	29	60	56			

Note: Science test results include California Standards Tests (CSTs), California Modified Assessment (CMA), and California Alternate Performance Assessment (CAPA) in grades five, eight, and ten.

Note: Scores are not shown when the number of students tested is ten or less, either because the number of students in this category is too small for statistical accuracy or to protect student privacy.

Note: The 2016-17 data are not available. The California Department of Education is developing a new science assessment based on the Next Generation Science Standards for California Public Schools (CA NGSS). The new California Science Test (CAST) was piloted in spring 2017. The CST and CMA for Science will no longer be administered.

Career Technical Education Programs (School Year 2016-17)

Pivot Charter School does not have CTE programs, but we offer CTE courses. Our school has a technology requirement (which is a Pivot Charter School requirement) We believe this technology requirement is crucial for preparing students for modern careers. We have nothing articulated with local colleges at this time.

Career Technical Education Participation (School Year 2016-17)

Measure	CTE Program Participation					
Number of pupils participating in CTE						
% of pupils completing a CTE program and earning a high school diploma	N/A					
% of CTE courses sequenced or articulated between the school and institutions of postsecondary education	N/A					

Courses for University of California (UC) and/or California State University (CSU) Admission

UC/CSU Course Measure	Percent
2016–17 Pupils Enrolled in Courses Required for UC/CSU Admission	48.91
2015–16 Graduates Who Completed All Courses Required for UC/CSU Admission	0

C. Engagement

State Priority: Parental Involvement

The SARC provides the following information relevant to the State priority: Parental Involvement (Priority 3):

Efforts the school district makes to seek parent input in making decisions for the school district and each schoolsite.

Opportunities for Parental Involvement (School Year 2017-18)

There are at least 2 open houses each year. A small parent teacher association has been created. 8-12 community events are held annually in which parents can participate. Teachers communicate with parents weekly. Parents are encouraged to attend many of the field trips and assist with community events such as barbecues and hikes. Parent satisfaction surveys are distributed each year, the results of which are reviewed and shared with the staff and Board. Parents may participate in Governing Board meetings that rotate from school location throughout the year. They may participate face to face when the meeting is held in their jurisdiction or via video conferencing no matter where the governing Board meeting occurs. Video conferencing is available at the resource centers during Board meetings and assisted by staff or parents can participate live from the comfort of their own homes by downloading the free video conference software. Parents are also invited to attend "Meet Your Governing Board Representative" meetings three to four times a year.

State Priority: Pupil Engagement

The SARC provides the following information relevant to the State priority: Pupil Engagement (Priority 5):

- · High school dropout rates; and
- High school graduation rates.

Dropout Rate and Graduation Rate (Four-Year Cohort Rate)

School				District		State			
Indicator	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16	2013-14	2014-15	2015-16
Dropout Rate	57.1	54.2	43.2				11.5	10.7	9.7
Graduation Rate	21.43	37.5	48.65				80.95	82.27	83.77

Completion of High School Graduation Requirements - Graduating Class of 2016 (One-Year Rate)

Crown		Graduating Class of 2016	
Group	School	District	State
All Students	100	100	87.11
Black or African American	0	0	79.19
American Indian or Alaska Native	0	0	80.17
Asian	0	0	94.42
Filipino	0	0	93.76
Hispanic or Latino	100	100	84.58
Native Hawaiian/Pacific Islander	0	0	86.57
White	100	100	90.99
Two or More Races	0	0	90.59
Socioeconomically Disadvantaged	0	0	63.9
English Learners	0	0	55.44
Students with Disabilities	100	100	85.45
Foster Youth	0	0	68.19

State Priority: School Climate

The SARC provides the following information relevant to the State priority: School Climate (Priority 6):

- Pupil suspension rates;
- Pupil expulsion rates; and
- Other local measures on the sense of safety.

Suspensions and Expulsions

D-4-		School		District			State		
Rate	2014-15	2015-16	2016-17	2014-15	2015-16	2016-17	2014-15	2015-16	2016-17
Suspensions	0.0	0.0	0.0	6.3	5.5	5.3	3.8	3.7	3.6
Expulsions	0.0	0.0	0.0	0.0	0.0	0.0	0.1	0.1	0.1

School Safety Plan (School Year 2017-18)

Current school safety plan includes emergency procedures for fire, earthquake and lock down. Additional information also included regarding student mental health crisis situations. The safety plan details emergency exit plans, emergency gathering locations, building floor plans, emergency contact lists and emergency resource lists. Details of all available emergency equipment including First Aid Kits, Lock down Kit, and Field Trip First Aid Kit. Staff first aid training documentation and emergency drill logs are kept by site safety monitor. Staff is trained and certified bi-annually in CPR and First Aid Training.

The school safety plan is updated and reviewed with staff annually at the beginning of each school year in September. The last review occurred on 9/1/17. Our safety plan was updated this year with input from Hytropy Reverse Disaster. Additionally, Pivot has implemented a universal communication system that can be used as emergency communication with families called Parentsquare.

D. Other SARC Information

The information in this section is required to be in the SARC but is not included in the state priorities for LCFF.

Federal Intervention Program (School Year 2017-18)

Indicator	School	District
Program Improvement Status		Not In PI
First Year of Program Improvement		
Year in Program Improvement*		
Number of Schools Currently in Program Improvement	N/A	1
Percent of Schools Currently in Program Improvement	N/A	100

Note: Cells with N/A values do not require data.

Average Class Size and Class Size Distribution (Elementary)

		201	4-15	·		201!	5-16		2016-17			
Grade	Avg.	Num	ber of Cla	sses	Avg.	Num	ber of Cla	sses	Avg.	Num	nber of Cla	sses
Level	Class Size	1-20	21-32	33+	Class Size	1-20	21-32	33+	Class Size	1-20	21-32	33+
К	n/a				n/a				n/a			
1	n/a				n/a				n/a			
2	n/a				n/a				n/a			
3	n/a				n/a				n/a			
4	n/a				n/a				n/a			
5	n/a				n/a				n/a			
6	4	1	0	0	2	1	0	0	5	1	0	0

Number of classes indicates how many classes fall into each size category (a range of total students per class).

Average Class Size and Class Size Distribution (Secondary)

	2014-15					2015-16				2016-17			
Subject	Avg.	Numb	er of Class	srooms	Avg.	Numb	er of Class	srooms	Avg.	Numb	er of Clas	srooms	
5 ,	Class Size	1-22	23-32	33+	Class Size	1-22	23-32	33+	Class Size	1-22	23-32	33+	
English	12	13	3	0	13	18	0	1	10	25	2	1	
Mathematics	7	21	0	0	8	14	0	0	8	19	0	0	
Science	9	12	1	0	8	12	0	0	8	18	0	1	
Social Science	19	5	4	0	12	11	1	0	14	13	2	0	

Note: Number of classes indicates how many classrooms fall into each size category (a range of total students per classroom). At the secondary school level, this information is reported by subject area rather than grade level.

Academic Counselors and Other Support Staff (School Year 2016-17)

Title	Number of FTE Assigned to School	Average Number of Students per Academic Counselor
Academic Counselor	.50	
Counselor (Social/Behavioral or Career Development)	.25	N/A
Library Media Teacher (Librarian)	0	N/A
Library Media Services Staff (Paraprofessional)	0	N/A
Psychologist	.25	N/A
Social Worker	0	N/A
Nurse	.25	N/A
Speech/Language/Hearing Specialist	.20	N/A
Resource Specialist	0	N/A
Other	0	N/A

Note: Cells with N/A values do not require data.

Expenditures per Pupil and School Site Teacher Salaries (Fiscal Year 2015-16)

	Expenditures Per Pupil			Average
Level	Total	Supplemental/ Restricted	Basic/ Unrestricted	Teacher Salary
School Site	\$ 8,460.43	\$ 280.81	\$ 8,179.61	\$ 50,555.00
District	N/A	N/A		\$67,163
Percent Difference: School Site and District	N/A	N/A		-100.0
State	N/A	N/A	\$6,574	\$61,939
Percent Difference: School Site and State	N/A	N/A	-100.0	-100.0

Note: Cells with N/A values do not require data.

Types of Services Funded (Fiscal Year 2016-17)

Pivot Charter School North Valley has decided to spend funds on a school-wide basis on programs and other support that will benefit all students as well as the needs of Low Income, Foster Youth and English Learner pupils. This decision was based on community input and research that shows how best to support these subgroups.

Many of these funds will be used to support teachers and help provide them with the tools they need to be successful. This includes: professional development, resources for common core, trainings on our specific curriculum systems and intervention techniques. Professional development topics will include support of homeless, foster, and low income students.

Funds will also be spent to improve the culture at the school and to promote student and parent engagement. Some of the examples of this include: A platform for parents to access information about Pivot Charter School events and reminders for upcoming important school information, various surveys on the school, and back to school information nights. To increase engagement of socioeconomically disadvantaged students, bus passes to and from the resource center will be provided upon request. To promote college and career readiness among low income students, exam fees for such students who wish to take the SAT, ACT, or AP exams will also be covered upon request.

In addition, funds will be used to add additional curriculum and learning opportunities for students that go above and beyond the base curriculum. Pivot Charter School intends to expand its CTE curriculum as well as fun creative Electives courses for students.

^{*}One Full Time Equivalent (FTE) equals one staff member working full time; one FTE could also represent two staff members who each work 50 percent of full time.

Supplemental and concentration funds were allocated on a school-wide basis to support low income, foster youth and English learner populations. Funds will be used to increase and improve services though programs and support. These increased and improved services include both increases in time and funding dedicated to support high-needs students that go above and beyond the base curriculum.

- Summer school program
- Parent engagement events and activities to build a strong relationship with the community
- Professional development for implementing common core, providing differentiated support, and utilizing curricular options tailored for different student populations such as English Learners, homeless and foster youth, and low income students
- Teacher stipends for additional duties to support student populations, and funding to retain and recruit highly effective teachers
- Instructional material help to improve student achievement, especially for struggling readers
- Improved technology to better support implementation of appropriate grade level content standards

Some examples of specific plans to increase/improve services for unduplicated pupils are listed below:

- To increase engagement of socioeconomically disadvantaged students, bus passes to and from the resource center will be provided upon request.
- To ensure equal access to curriculum, Pivot Charter School will loan a computer to any socioeconomically disadvantaged student who requests it and meets the requirements of the laptop loan program.
- To promote college and career readiness among low income students, exam fees for such students who wish to take the SAT, ACT, or AP exams will also be covered upon request.
- To improve the effectiveness of relationships between unduplicated pupils and school staff, professional development will be conducted to education staff members on issues surrounding low income students, homeless and foster youth, English Learners, and students with disabilities.

Teacher and Administrative Salaries (Fiscal Year 2015-16)

Category	District Amount	State Average for Districts In Same Category
Beginning Teacher Salary	\$38,943	\$42,598
Mid-Range Teacher Salary	\$57,977	\$62,232
Highest Teacher Salary	\$85,768	\$80,964
Average Principal Salary (Elementary)		\$102,366
Average Principal Salary (Middle)		\$104,982
Average Principal Salary (High)		
Superintendent Salary	\$105,500	\$117,868
Percent of Budget for Teacher Salaries	29%	32%
Percent of Budget for Administrative Salaries	7%	7%

For detailed information on salaries, see the CDE Certificated Salaries & Benefits Web page at http://www.cde.ca.gov/ds/fd/cs/.

Advanced Placement (AP) Courses (School Year 2016-17)

Subject	Number of AP Courses Offered*	Percent of Students In AP Courses		
Computer Science		N/A		
English	1	N/A		
Fine and Performing Arts		N/A		
Foreign Language		N/A		
Mathematics		N/A		
Science		N/A		
Social Science		N/A		
All courses	1	1.1		

Cells with N/A values do not require data.

^{*}Where there are student course enrollments of at least one student.

Professional Development (Most Recent Three Years)

Teachers receive five preparation and staff development days before the school year starts. The teachers all receive training in the use of the online curriculum and assessment systems by the curriculum training staff, special education, differentiated instruction and supporting EL learners. Teachers are trained in serving students in a learning lab or learning studio environments with students working primarily on computers. Teachers also have weekly staff meetings. Also Weekly Supportive Staff Training for new teachers and existing staff that need extra onsite training. Additionally, monthly all teacher training occurs including these topics: serving students with special needs, 504 accommodations, supporting students in virtual learning, using assessment data to inform instruction and developing educational programs, student goal setting, service learning, teaching writing strategies and comprehension, SBAC test taking strategies, student-led conferences, reflection on the year strategic planning, ELD, end of year close-out. Other opportunities include various workshops and attendance at conferences such as the annual International Council for Online Learning (iNACOL), Charter School Development Center Conference (CSDC), and California Charter Schools Association Conference (CCSA). Teachers are encouraged to find and attend professional development opportunities, recent examples include College Board Forum, reMake Education Makers Conference, SRJC College Counselor Conference.